

MIKE ABLESON

Vice President, Global Planning & Program Management

Citi – 2015 Global Technology Conference – September 8, 2015

FORWARD LOOKING STATEMENTS

In this presentation and in related comments by our management, our use of the words "plans," "expect," "anticipate," "possible," "target," "believe," "commit," "intend," "continue," "may," "would," "could," "should," "project," "appears," "potential," "projected," "upside," "positioned," "outlook" or similar expressions is intended to identify forward-looking statements that represent our current judgment about possible future events. We believe these judgments are reasonable, but these statements are not guarantees of any events or financial results, and our actual results may differ materially due to a variety of important factors. Among other items, such factors may include:

our ability to realize production efficiencies and to achieve reductions in costs as a result of our restructuring initiatives and labor modifications; our ability to maintain quality control over our vehicles and avoid material vehicle recalls and the cost and effect on our reputation of product recalls; our ability to maintain adequate financing sources, including as required to fund our planned significant investment in new technology; the ability of our suppliers to timely deliver parts, components and systems; our ability to realize successful vehicle applications of new technology; overall strength and stability of our markets, particularly outside of North America and China; costs and risks associated with litigation and government investigations including those related to our recent recalls;

our ability to remain competitive and our ability to continue to attract new customers, particularly for our new products. General Motors Co. ("GM")'s most recent annual report on Form 10-K provides information about these and other factors, which we may revise or supplement in future reports to the Securities and Exchange Commission (the "SEC").

GM IS A COMPELLING INVESTMENT OPPORTUNITY

Earnings Growth to Accelerate

Double-digit EPS growth trajectory expected

Disciplined Capital Allocation

Targeted reinvestment and returning cash to shareholders

Robust Downside Protection

Enables sustained performance through the cycle

MILLENNIAL SENTIMENT

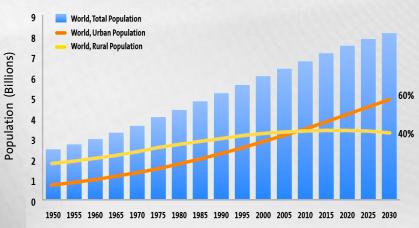
"Automobile manufacturers do not make cars I'd buy. Not one. And I'm not alone."

"What would it take you, the automakers, to sell me?"

- "Cars should drive themselves"
- "Don't make me wreck the planet"
- "Recharging an electric vehicle needs to be as speedy and safe as pumping gas"
- "Lobby the government to feed the grid... from renewal, environmentally friendly sources"
- "Make cars affordable"



URBAN MOBILITY



- In 1950, two-thirds of the world's population lived in rural areas... by 2030, two-thirds will live in cities
- There are 26 megacities today with populations exceeding 10 million



WHAT WE SEE...

External Trends

- Mega-cities, Millennials, Sharing Economy, Sustainability
- Fundamental ownership model is changing for parts of the market
- Increasing regulation for CO2/Fuel Economy

Enabling technologies

- Connected Vehicle: 4G, OnStar
- Sustainability: Bolt, Volt
- Sharing: Car Unity
- Autonomous Vehicle: SuperCruise
- All these technologies have inter-dependencies and synergies

CONNECTIVITY IS A FOUNDATIONAL ENABLER





















GM is well positioned to capture the growth associated with external megatrends