General Motors Company

Preliminary Results
July 10, 2009 – Sept. 30, 2009

Nov 16, 2009

Forward Looking Statements

In this presentation and in related comments by our management, our use of the words “expect,” “anticipate,” “ensure,” “promote,” “target,” “believe,” “improve,” “intend,” “enable,” “continue,” “will,” “may,” “would,” “could,” “should,” “project,” “projected,” “positioned” or similar expressions is intended to identify forward-looking statements that represent our current judgment about possible future events. We believe these judgments are reasonable, but these statements are not guarantees of any events or financial results, and our actual results may differ materially due to a variety of important factors. Among other items, such factors might include: our ability to comply with the requirements of our credit agreements with the U.S. Treasury as well as the EDC and VEBA; our ability to maintain adequate liquidity and financing sources and an appropriate level of debt; our ability to realize production efficiencies and to achieve reductions in costs as a result of our restructuring initiatives and labor modifications; our ability to restore consumers’ confidence in our viability as a continuing entity and our ability to continue to attract customers, particularly for our new products, including cars and crossover vehicles; significant changes in the competitive environment and the effect of competition on our markets, including on our pricing policies; and overall strength and stability of general economic conditions and of the automotive industry, both in the United States and in global markets.

Preliminary Managerial Results

- General Motors Company is a private company and voluntary filer with United States Securities & Exchange Commission (SEC)
  - Per agreement with SEC, GM will file under Form 8-K unaudited condensed consolidated managerial financial statements for period July 10 – Sept. 30, 2009 and include information related to Old GM
- Consolidated managerial financial statements do not comply with Generally Accepted Accounting Principles (GAAP)
  - Assets & liabilities valued at historical cost basis (Old GM prior to 363 sale)
  - Fixed asset impairment testing and benefit plan remeasurements have not been performed
  - Results do not reflect application of fresh-start reporting and other adjustments and will change significantly when these adjustments are applied to comply with GAAP
  - We will continue to analyze time periods in which revenues and expenses were recorded along with allocation of certain assets and liabilities
- GM is a new entity and financial statements are not comparable to those of Old GM
- In 2010, GM will file Forms 10-Q and 10-K, including GAAP compliant financials, for periods ending Sept. 30, 2009 and Dec. 31, 2009, respectively

Changes in Presentation

- Q3 2009 preliminary managerial financial results have been segregated into two periods
  - July 1 through July 9 Old GM
  - July 10 through Sept 30 New GM
- Former Europe, Latin America/Africa/Middle East and Asia Pacific segments combined into GMIO Segment
  - Consistent with operating structure to streamline business and speed decision making
- Due to lack of significant influence over GMAC, GM has changed accounting treatment for investment to cost method from prior equity method
  - GM's common equity ownership in GMAC is 24.5%, 9.9% is held directly, and 14.6% is held in an independent trust

Highlight of Major Achievements

- Encouraging vehicle launches globally
  - U.S.: Chevrolet Camaro & Equinox, Cadillac SRX, Buick LaCrosse, GMC Terrain
  - GMIO: Holden Cruze, Daewoo Matiz Creative, Chevrolet Agile, Opel Astra
- Fewer brands, dealers & nameplates
- Significantly improved cost structure
  - Competitive wage structure in place
  - ~19% reduction in total U.S. employment from YE 2008 through September 30
- Healthier balance sheet with lower leverage
- Resolution of Delphi restructuring
- New BOD and leaner executive team
- New operating structure
- Accelerating change in GM's culture

Preliminary Results Overview

	3Q 2009 Actual	Status vs. H1 2009
Global Market Share	11.9%	0.3 p.p. increase
U.S. Market Share	*19.5%*	*Unchanged*
China Market Share	*13.5%*	*0.1 ppt. increase*
Ending U.S. Dealer Inventory (000's)	424K	158K reduction *(vs. June 30)*

July 10 – Sept. 30 Preliminary Managerial Results	$Billion
Net Revenue	$26.5
EBIT	$(0.3)
Net Interest	$(0.2)
Special Items	$(0.5)
EBT	$(1.0)
Total Managerial Income/(Loss)	$(1.2)
Managerial OCF (Before Special Items)	$3.3
Memo: EBITDA (Before Special Items)	*$1.5*
September 30 Cash Balance *Including $17.4B in escrow*	$42.6

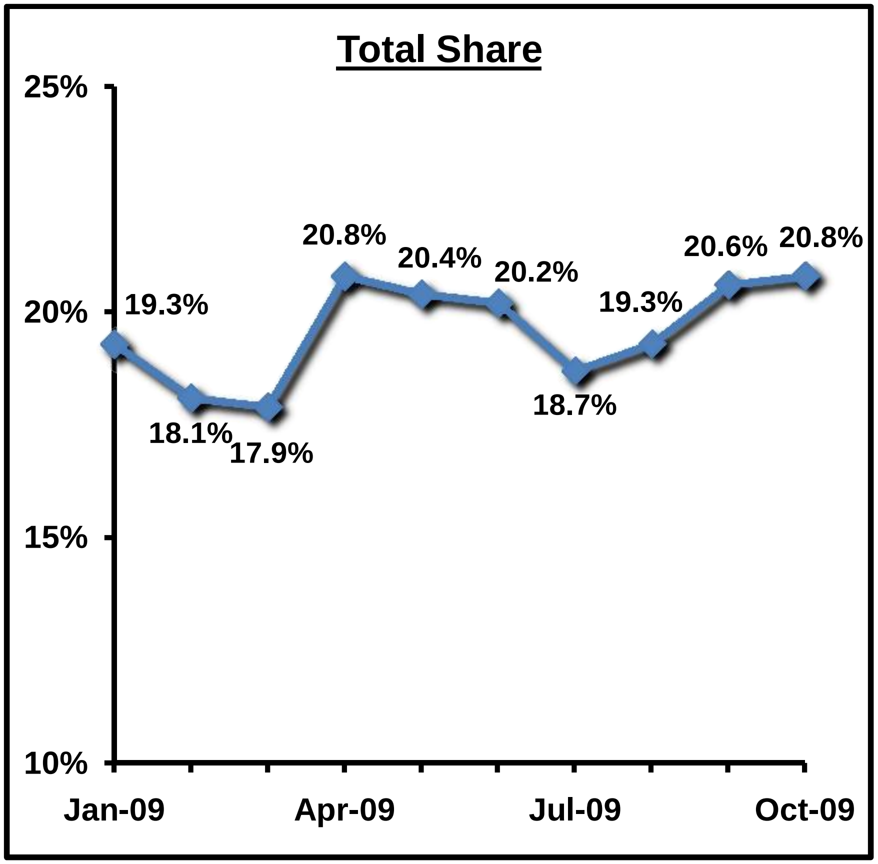
Q3 Global Sales Results

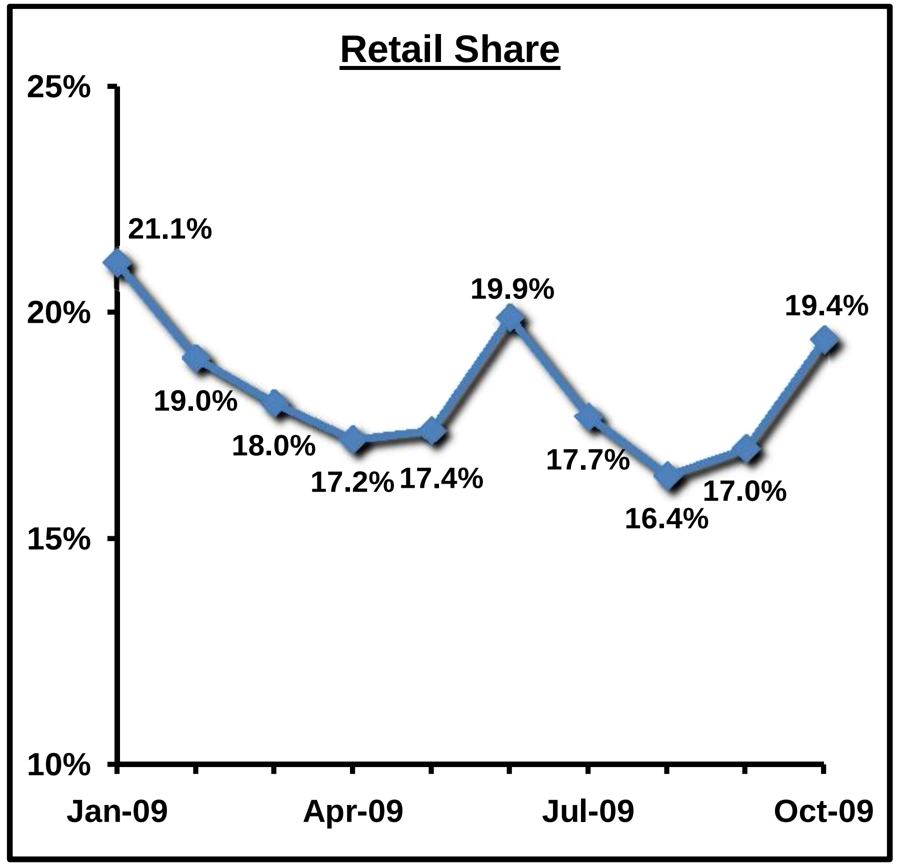
	1Q09	2Q09	3Q09	Memo: Viability Plan 3Q09 *
Total Global				
- Net Revenue ($B)	22.4	23.1	28.0	23.5
- Industry SAAR (Mil)	57.7	62.7	67.8	56.5
- Market Share	11.2%	11.9%	11.9%	11.2%
- Production Volume (000)	1,330	1,538	1,697	N/A
- Deliveries (000)	1,617	1,937	1,969	1,554
GMNA				
- GMNA Net Revenue ($B)	12.3	11.4	15.5	14.7
- U.S. Industry SAAR (Mil)	9.7	9.8	11.7	10.8
- U.S. Market Share	18.4%	20.5%	19.5%	18.8%
- GMNA Production Volume (000)	371	395	531	532
- GMNA Deliveries (000)	501	657	691	621
GMIO				
- Net Revenue ($B)	11.2	11.7	12.9	9.4
- Market Share	9.6%	9.9%	9.9%	8.9%
- Production Volume (000)	959	1,143	1,166	N/A
- Deliveries (000)	1,116	1,281	1,278	933

Production includes consolidated operations, proportion of JV volume allocated per JV agreement & third party facilities when GM engineering resources, tooling and material is used in exchange for an assembly fee

* Viability Plan based on 5/31 plan filed with U.S. Bankruptcy court in support of 363 sale, adjusted to include full year consolidation of GME and other items (see supplemental slides for detail)

U.S. Market Performance 2009 Oct CYTD





Core Brands	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
Total Share	16.7%	15.0%	14.8%	18.4%	18.0%	16.4%	15.8%	16.2%	18.6%	19.0%
Retail Share	18.1%	16.1%	15.1%	14.7%	14.8%	16.0%	14.7%	13.8%	15.7%	18.5%

All data prior to July 10, 2009 refers to Old GM. New GM acquired operations from Old GM on July 10, 2009

U.S. Product Launch Performance

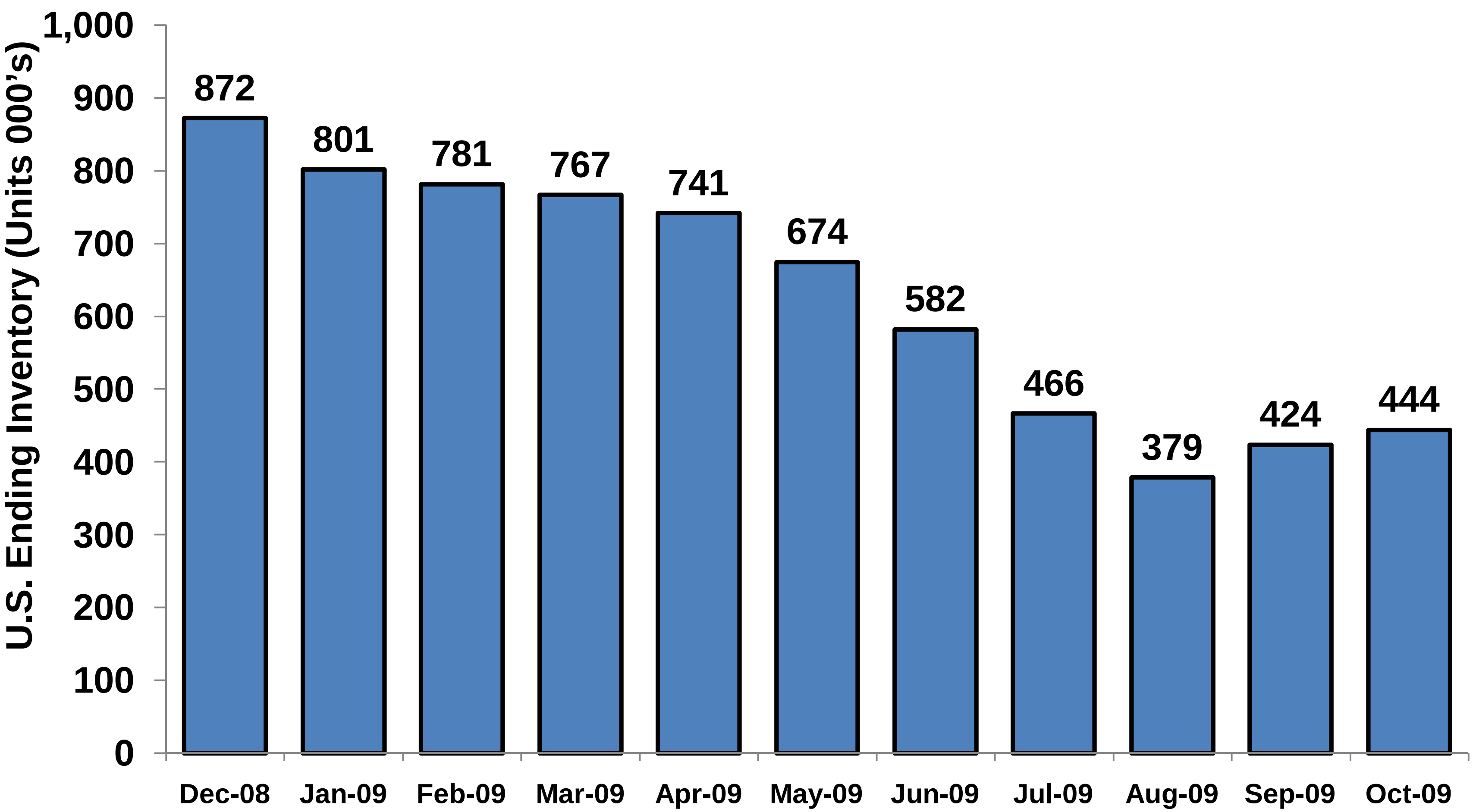
2010 Chevrolet Camaro	Share of Segment (Jul–Oct '09)	Average Transaction Price (ATP)	ATP vs. Segment Average	36 month Residual Value
U.S. Market Performance *vs. predecessor CY 2008*	~ 43.9% *N/A*	~ $34,800 *N/A*	116% *N/A*	52.6% *N/A*

2010 Chevrolet Equinox	Share of Segment (Jul–Oct '09)	Average Transaction Price (ATP)	ATP vs. Segment Average	36 month Residual Value
U.S. Market Performance *vs. predecessor CY 2008*	~ 7.6% *+ 1.4 ppt.*	~ $25,500 *+ $4,100*	110% *+ 12.9 ppt.*	43.4% *+ 5.4 ppt.*

2010 Buick Lacrosse	Share of Segment (Aug–Oct '09)	Average Transaction Price (ATP)	ATP vs. Segment Average	36 month Residual Value
U.S. Market Performance *vs. predecessor CY 2008*	~ 4.1% *- 0.5 ppt.*	~ $31,700 *+ $9,400*	117% *+ 26.1 ppt.*	45.3% *+ 5.6 ppt.*

2010 Cadillac SRX	Share of Segment (Sep–Oct '09)	Average Transaction Price (ATP)	ATP vs. Segment Average	36 month Residual Value
U.S. Market Performance *vs. predecessor CY 2008*	~ 12.0% *+ 6.8 ppt.*	~ $40,300 *+ $4,300*	92% *+ 5.9 ppt.*	50.7% *+ 14.2 ppt.*

U.S. Dealer Inventory



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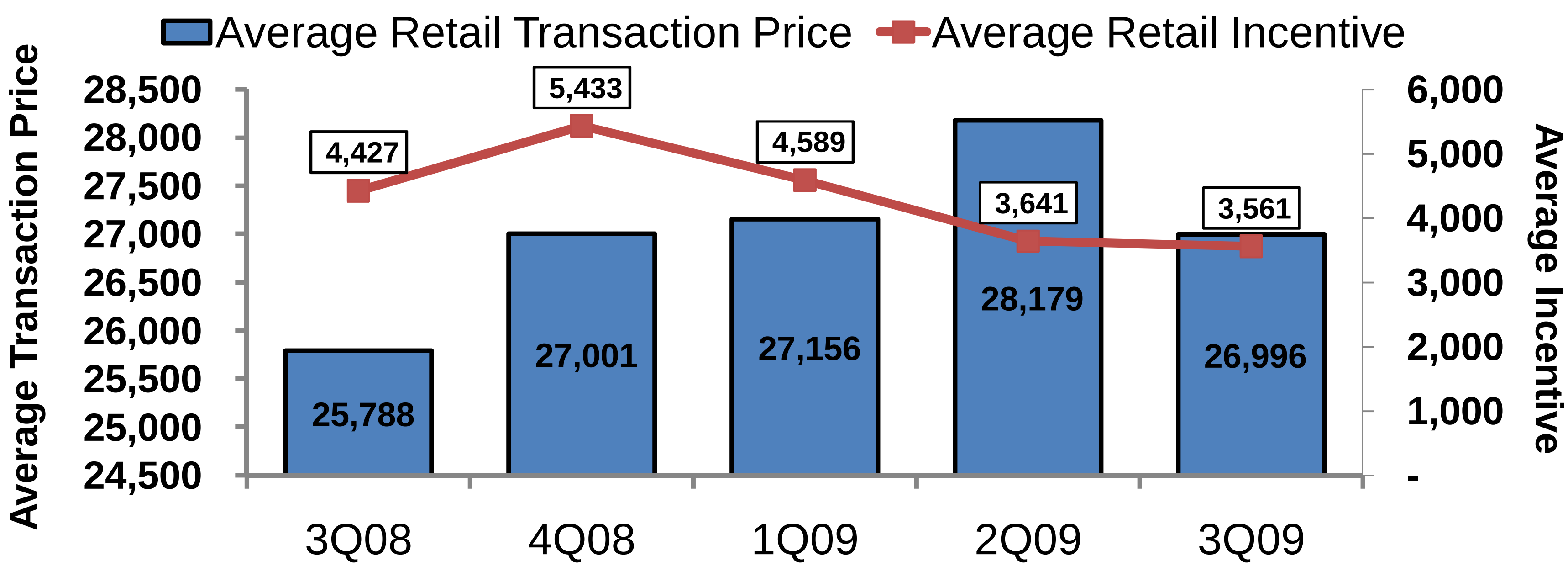
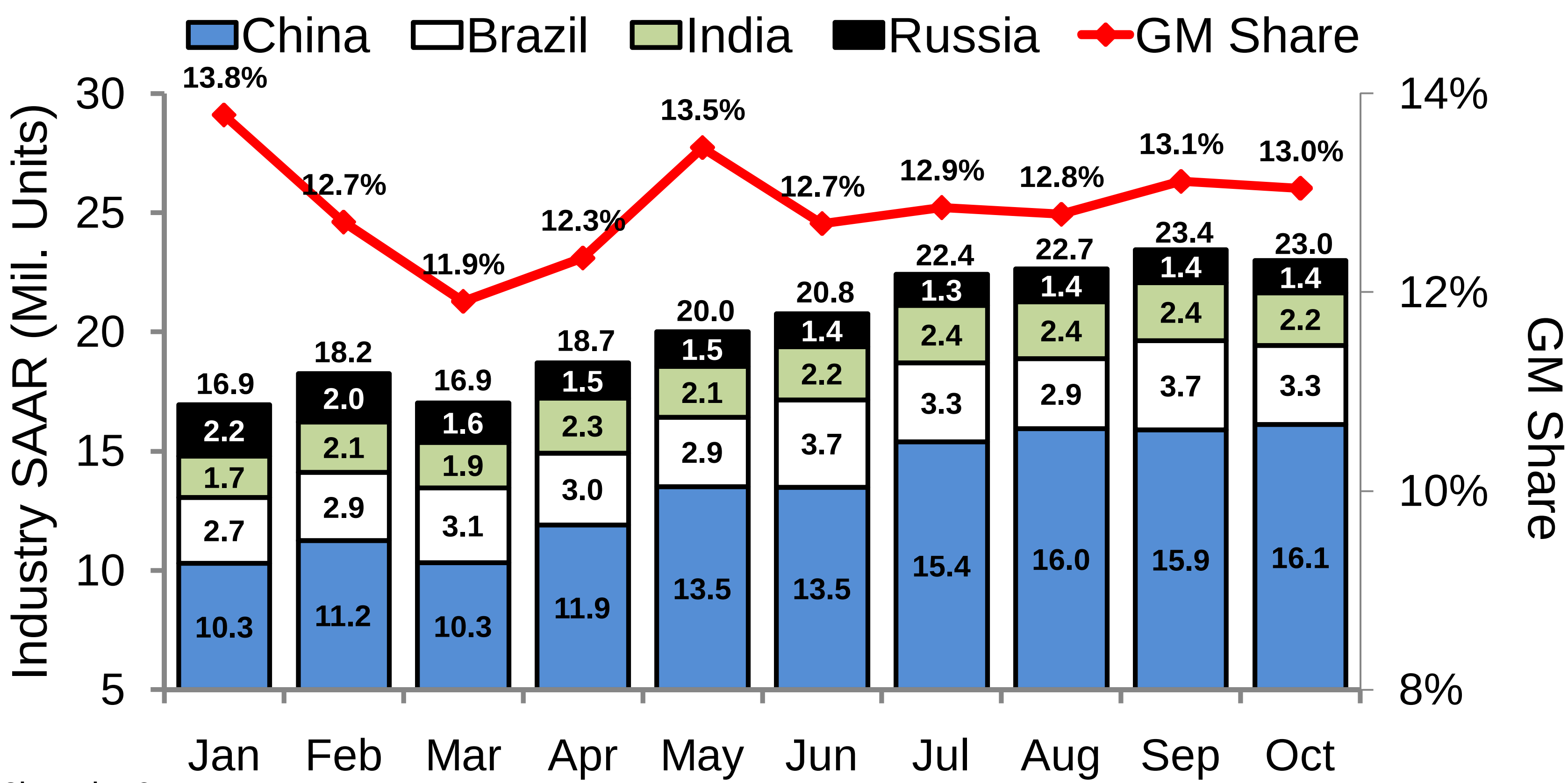
U.S. Pricing



- Average retail transaction prices trending favorably
  - Aided by continued performance of launch vehicles
  - U.S. CARS Program significantly increased sales rate, but negatively impacted 3Q09 average retail transaction price due to increased mix of small vehicles
- Focus on dealer inventory management has favorably impacted retail incentives

Average transaction price and incentive based on JD Power PIN data

BRIC Industry Market Performance 2009 CYTD



Share by Country

China	15.1%	13.8%	12.4%	13.0%	14.0%	12.6%	13.2%	13.4%	13.5%	13.8%
Brazil	19.3%	17.9%	18.2%	17.3%	19.4%	19.5%	19.6%	19.5%	20.0%	18.8%
India	2.4%	2.8%	2.4%	2.9%	3.0%	2.5%	2.6%	3.1%	3.6%	3.7%
Russia	11.6%	11.2%	9.8%	9.3%	11.1%	11.4%	9.3%	7.8%	7.6%	7.5%

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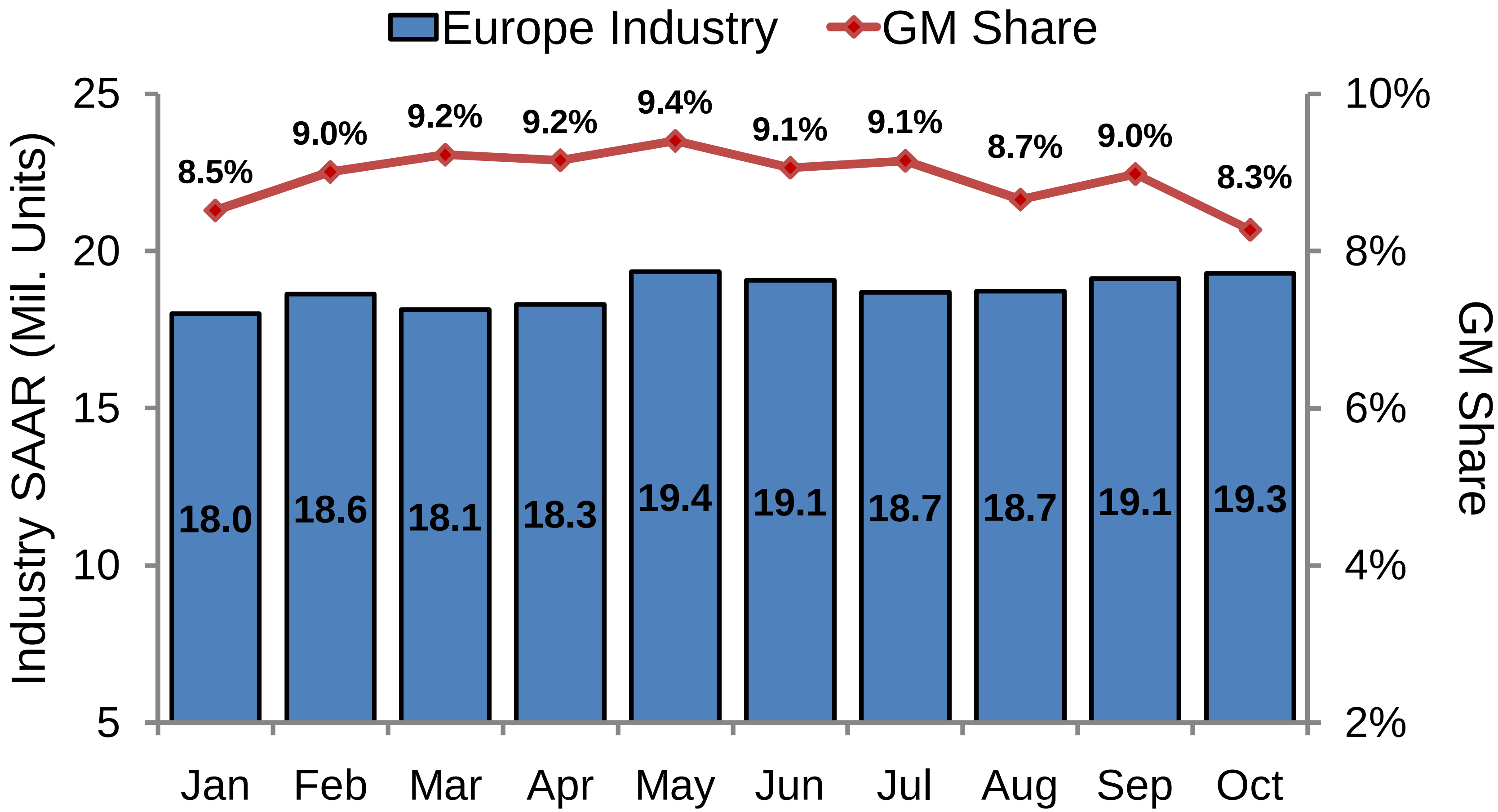
Europe Industry Market Performance 2009 CYTD



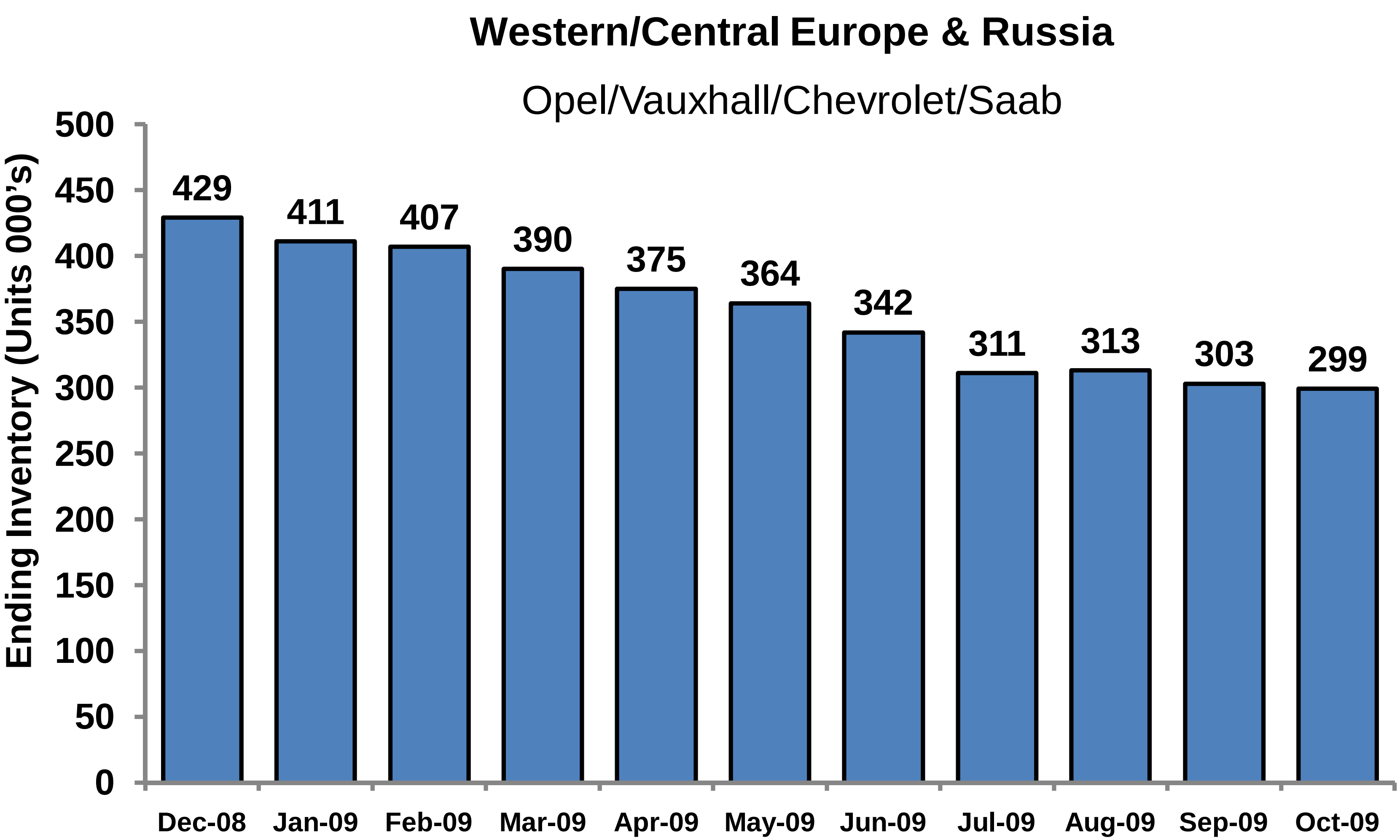
Share by Brand

Opel/Vauxhall	6.1%	6.3%	7.0%	6.8%	6.9%	6.6%	6.7%	6.0%	6.8%	6.0%
Chevrolet	2.2%	2.5%	1.9%	2.1%	2.4%	2.3%	2.3%	2.6%	2.1%	2.2%

Memo: Industry includes Western, Central, Eastern and Other Europe (Incl. Russia)

All data prior to July 10, 2009 refers to Old GM. New GM acquired operations from Old GM on July 10, 2009

Europe 2009 GM & Dealer Inventories – Key Markets



Opel

- November 4, GM's Board of Directors decided to retain Opel
  – Deemed best long-term and least costly solution
- Decision based on:
  – Improving business conditions
  – Considerable complexity and uncertainty with potential sale
- Next steps include:
  – Work cooperatively and diligently on restructuring with all stakeholders including employees and governments
  – Discuss financing from European governments
- Opel Bridge Loan balance €900M on Sept 30
  – Repaid €500M as of Nov 13
  – Remaining €400M to be repaid by the end of Nov

General Motors Company

Review of Preliminary Managerial Results

Preliminary Managerial Results

	Old GM			New GM
($ Millions)	1Q09	2Q09	July 1 - July 9, 2009	July 10 - Sept. 30, 2009
GMNA	$ (2,764)	$ (4,058)	$ (532)	$ (651)
GMIO	(1,216)	(1,181)	(81)	238
Corp. / Other (Including Elims)	(15)	(440)	(14)	152
GMAC Equity Income/(Loss)	(885)	(596)	0	0
EBIT (Before Special Items)	**(4,880)**	**(6,275)**	**(627)**	**(261)**
Memo: EBITDA	*(2,603)*	*(2,502)*	*(184)*	*1,532*
Net Interest	(1,136)	(1,679)	(209)	(250)
Special Items	(73)	(6,964)	79,672 *	(505)
Total EBT	**(6,089)**	**(14,918)**	**78,836**	**(1,016)**
Taxes	114	444	522	(135)
Total Managerial Net Income/(Loss)	**(5,975)**	**(14,474)**	**79,358**	**(1,151)**

* Special items (July 1- July 9, 2009) includes reorganization gain of $80.7B

Preliminary Special Items

($ Millions)	Old GM 1Q09	Old GM 2Q09	Old GM July 1 - July 9, 2009	New GM July 10 - Sept. 30, 2009
Restructuring & Special Attrition Programs	(116)	(3,943)	(384)	(452)
Delphi Related	(135)	(812)	(41)	(112)
SAAB Related	(822)	(67)	(23)	59
Accelerated Discount Amortization on DIP Financing	-	(1,620)	(600)	-
Reorganization Gains, Net	-	(1,157)	80,720	-
GMAC Related	385	483	-	-
Impairments	(291)	-	-	-
Gain on Extinguishment of Debt	906	-	-	-
Other	-	152	-	-
Total Special Items	**(73)**	**(6,964)**	**79,672**	**(505)**

Preliminary Managerial Results

($ Millions)	Old GM: 3Q08	Old GM: July 1 - July 9, 2009	New GM: July 10 - Sept. 30, 2009	Memo: Viability Plan 3Q09 **
GMNA	$ (2,015)	$ (532)	$ (651)	$ (2,094)
GMIO	(447)	(81)	238	(967)
Corp. / Other (Including Elims)	47	(14)	152	(518)
GMAC Equity Income/(Loss)	(1,235)	0	0	N/A
Total EBIT (Before Special Items)	**(3,650)**	**(627)**	**(261)**	**(3,579)**
Memo: EBITDA	*(1,682)*	*(184)*	*1,532*	*(1,277)*
Net Interest	(487)	(209)	(250)	(620)
Special Items	1,653	79,672*	(505)	N/A
Total EBT	**(2,484)**	**78,836**	**(1,016)**	**(4,199)**
Taxes	(68)	522	(135)	
Total Managerial Net Income/(Loss)	**(2,552)**	**79,358**	**(1,151)**	**(4,199)**

* Special items (July 1- July 9, 2009) includes reorganization gain of $80.7B

** Viability Plan based on 5/31 plan filed with U.S. Bankruptcy court in support of 363 sale, adjusted to include full year consolidation of GME and other items (see supplemental slides for detail)

GMNA Preliminary Managerial Results Before Special Items

($ Millions)	Old GM 3Q08	Old GM July 1 - July 9, 2009	New GM July 10 - Sept. 30, 2009	Memo: Viability Plan 3Q09 *
Revenue	$22,544	$398	$15,252	$14,652
EBIT	(2,015)	(532)	(651)	(2,094)
EBIT Margin	(8.9)%	(133.7)%	(4.3)%	(14.3)%
Memo: EBITDA	*(760)*	*(204)*	*577*	*(741)*

	3Q08	3Q09	Viability Plan 3Q09
GMNA Production (000's)	*915*	*531*	*532*

* Viability Plan based on 5/31 plan filed with U.S. Bankruptcy court in support of 363 sale, adjusted to include full year consolidation of GME and other items (see supplemental slides for detail)

GMIO Preliminary Managerial Results Before Special Items

($ Millions)	Old GM 3Q08	Old GM July 1 - July 9, 2009	New GM July 10 - Sept. 30, 2009	Memo: Viability Plan 3Q09 *
Revenue	$15,714	$1,147	$11,775	$9,397
Income/(Loss) Before Interest, Taxes, Equity Income	(569)	(63)	167	(1,101)
Equity Income	71	8	217	82
Non-Controlling Interests	51	(26)	(146)	52
EBIT	(447)	(81)	238	(967)
EBIT Margin	(2.8)%	(7.1)%	2.0%	(10.3)%
Memo: EBITDA	*211*	*26*	*745*	*(64)*
*Memo: EBIT ** - Europe*	*n/a*	*n/a*	*(437)*	*n/a*
- LAAM	*n/a*	*n/a*	*245*	*n/a*
- Asia Pacific	*n/a*	*n/a*	*429*	*n/a*

	3Q08	3Q09	Viability Plan 3Q09
GMIO Production (000's)	*1,124*	*1,166*	*N/A*

* Viability Plan based on 5/31 plan filed with U.S. Bankruptcy court in support of 363 sale, adjusted to include full year consolidation of GME and other items (see supplemental slides for detail)

** Excludes IO eliminations

Automotive Structural Cost Summary

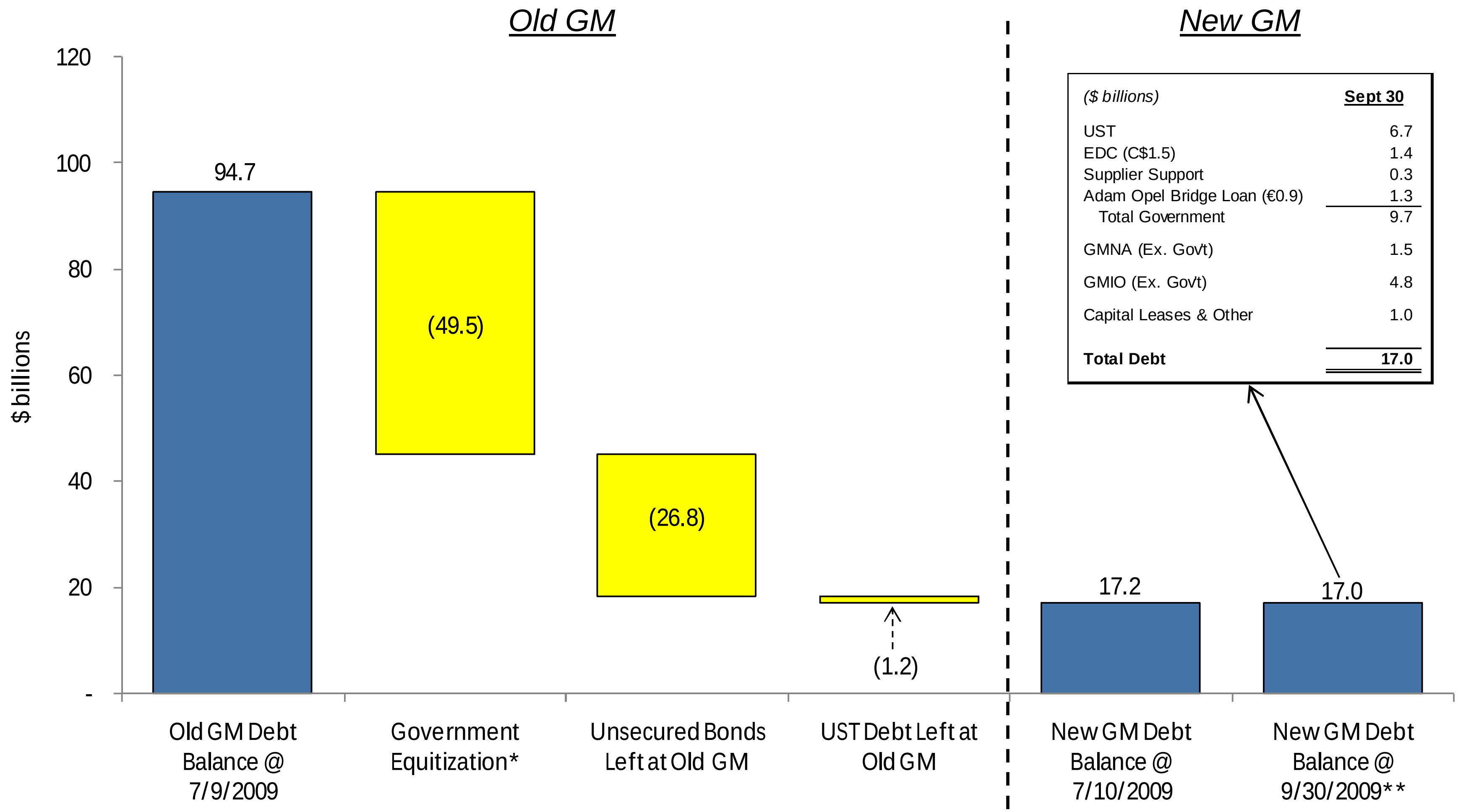
	Old GM		New GM
	9 Months Ended September 30, 2008	January 1 Through July 9, 2009	July 10 Through September 30, 2009
Total Structural Cost ($Bil)	$37.8B	$22.0B	$9.1B

Structural cost performance achieved through:

- Salaried headcount reduction
- Hourly headcount reduction
- Engineering savings
- Volume related savings
- Media spending

Total Debt

September 30, 2009 vs. July 9, 2009



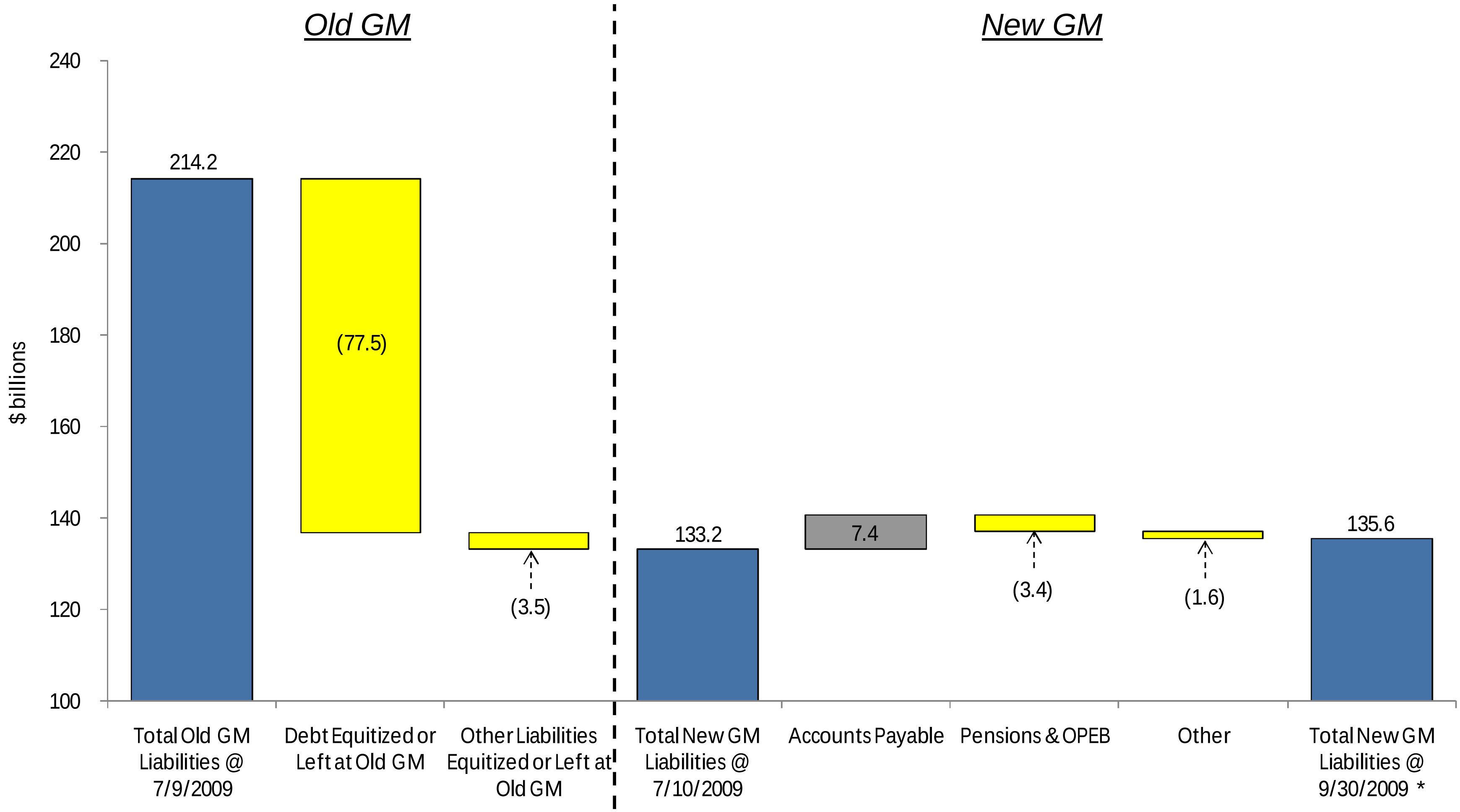
($ billions)	**Sept 30**
UST	6.7
EDC (C$1.5)	1.4
Supplier Support	0.3
Adam Opel Bridge Loan (€0.9)	1.3
Total Government	9.7
GMNA (Ex. Govt)	1.5
GMIO (Ex. Govt)	4.8
Capital Leases & Other	1.0
Total Debt	**17.0**

* Does not include equitization of $3.9B received from EDC post July 10th

** Total debt as of 9/30/2009 does not include $9B preferred stock, $2.5B UAW VEBA note, or $0.7B CAW note

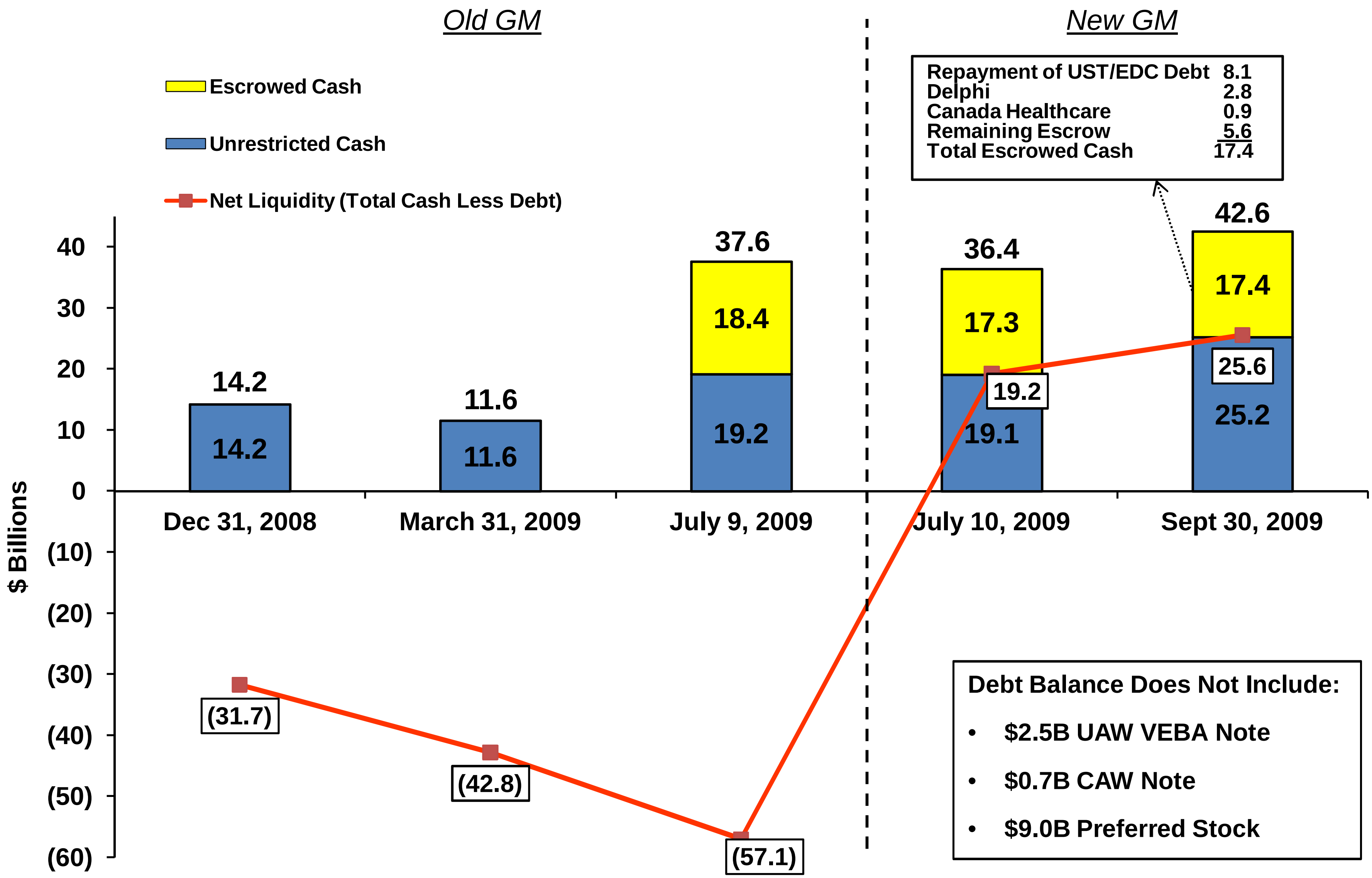
Total Liabilities

September 30, 2009 vs. July 9, 2009



* Total liabilities as of 9/30/2009 do not reflect the impact of the employee healthcare settlement agreements reached with our various constituencies

Liquidity Walk



Managerial Cash Flow Summary

($ Billions)	Old GM July 1 -9, 2009	New GM July 10 - Sept. 30, 2009	Memo: Viability Plan 3Q 2009*
Earnings Before Tax	**78.8**	**(1.0)**	**(4.2)**
Depreciation & Amortization	0.4	1.8	2.3
Capital Expenditures	(0.6)	(0.6)	(1.4)
Change in Receivables, Payables & Inventory	(2.7)	8.2	3.8
Pension & OPEB Expense (Net of Payments)	-	(3.9)	(4.2)
Accrued Expenses & Other	(79.5)	(1.2)	(0.5)
Managerial Operating Cash Flow before Special Items	**(3.6)**	**3.3**	**(4.2)**
Cash Restructuring Costs	(0.1)	(0.9)	(1.5)
Delphi Related	-	(0.2)	(3.0)
Special Cash Charges	**(0.1)**	**(1.1)**	**(4.5)**
Managerial Operating Cash Flow after Special Cash Charges	**(3.7)**	**2.2**	**(8.7)**
Non-Operating Related			
Change in Debt	23.7	(0.4)	15.6
Proceeds from Investment by EDC	-	4.0	3.9
Other	0.1	0.4	(3.0)
Total Non-Operating Related	**23.8**	**4.0**	**16.5**
Net Change in Cash and Cash-related	**20.1**	**6.2**	**7.8**

Note: The $20.1 billion net change in cash and cash-related includes $1.2 billion of UST DIP that was subsequently carved-out and left behind with MLC, while the Viability Plan cash flow walk recognized a $1.0B outflow.

* Viability Plan based on 5/31 plan filed with U.S. Bankruptcy court in support of 363 sale, adjusted to include full year consolidation of GME and other items (see supplemental slides for detail)

Escrow Account

- $16.4B from the DIP Facility deposited in a US escrow established on July 10
  - $2.8B drawn to date for Delphi related payments
  - Escrow to expire in June 2010 and undrawn funds used to repay UST loan; GM may request one year extension subject to UST agreement
  - Remaining funds to be distributed to GM
- US escrow originally established to cover certain contingencies anticipated in GM's viability plan which are not expected to materialize
  - Underlying performance also better than viability plan
- As a result GM has entered into an agreement with UST to repay $1.2B/quarter ($1B to UST and $192M to Canadian government) from US escrow funds starting Q4 2009 until GM completes an IPO
  - Begin process of repaying taxpayer funds and reduce negative carry on interest
  - Balance of the terms remain unchanged versus original agreement including June 2010 expiration date of escrow and potential for one year extension
- In addition C$5.0B deposited in escrow for Canadian pension and healthcare contributions
  - C$1.0B remains in escrow to fund Canadian Health Care Trust

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Forward Perspectives

Global Industry Outlook Q4 & CY 2009

SAAR * (Mil) *Total Including Heavy*	**Q3 2009 Actual**	**Q4 2009 Outlook**	**CY 2009 Outlook**
GMNA	14.2	13.3	13.0
U.S.	*11.7*	*10.7*	*10.5*
GMIO	53.6	52.1	50.3
Brazil	*3.3*	*3.2*	*3.2*
Russia	*1.4*	*1.3*	*1.5*
India	*2.4*	*2.5*	*2.2*
China	*15.7*	*13.4*	*13.0*
Germany	*4.0*	*3.6*	*4.1*
Global Total	**67.8**	**65.4**	**63.3**

** SAAR – Seasonally Adjusted Annualized Rate*

Fourth Quarter Perspectives

Item	Status vs. Q3	
	Fav/(Unfav)	Drivers
Market	(Unfavorable)	• Moderating global markets • End of various vehicle tax incentives
GM's Market Performance / Production	Favorable	• Launch product strength • Balanced U.S. dealer inventory • U.S. pricing flat to slightly down
Cost Drivers	(Unfavorable)	• Increased media • Increased engineering • Higher capital expenditures
Net Cash Flow	(Unfavorable)	• Favorable Q3 working capital • Supplier payment terms to net 47 days ~$(2.0)B • Delphi ~$(2.8)B • Continued restructuring costs ~$(1.0)B • Repayment various gov't loans ~$(2.5)B

Global Industry Outlook CY 2009 & 2010

Units (Mil) ***Total Including Heavy***	**CY 2009 Outlook**	**Preliminary CY 2010 Outlook**
GMNA	13.0	13.5-14.5
U.S.	*10.5*	*11.0 – 12.0*
GMIO	50.3	48.5 – 50.5
Brazil	*3.2*	*3.1 – 3.3*
Russia	*1.5*	*1.4 – 1.5*
India	*2.2*	*2.4 – 2.5*
China	*13.0*	*12.0 – 13.8*
Germany	*4.1*	*2.9 – 3.1*
Global Total	**63.3**	**62.0– 65.0**

Q3 Summary

- Recorded $1.2B managerial loss ….significantly more work to do
- Positive managerial operating cash flow favorably impacted by:
  - Working capital driven by supplier payments & production start up
  - Low level of capital spending
- Third quarter GM global deliveries and market share ahead of Viability Plan
  - U.S. share also ahead of Viability Plan
- Strong structural cost performance
- Balance sheet significantly de-levered
- Stronger cash balances
  - Begin process of UST/EDC repayment
  - Fourth quarter global cash balances materially lower due to number of special factors

Key Focus Areas

- Drive profitable top line market and revenue performance
- European restructuring
- Continued execution of North American Operating Plan
- Reinvention of GM Culture

General Motors Company

Supplemental Charts

Viability Plan Filed in Support of 363 Sale
Adjusted to Include Full Year Consolidation of GME & Other Items

($ Millions)	5/31/2009 Viability Plan CY 2009	Adjustments *	Adjusted Viability Plan CY 2009	Memo: Adjusted Viability Plan 3Q 2009
GMNA	(10,847)	(82)	(10,929)	(2,094)
GMIO	(3,495)	(1,012)	(4,507)	(967)
Auto Eliminations	(134)	-	(134)	(89)
Total Automotive EBIT Excluding Special Items	**(14,476)**	**(1,094)**	**(15,570)**	**(3,150)**
Corp Other	(1,077)	81	(996)	(429)
GMAC **	N/A	-	N/A	N/A
Total EBIT Excluding Special Items	**(15,553)**	**(1,013)**	**(16,566)**	**(3,579)**
Equity Income	308	(308)	0	
Minority Interest	499	(499)	0	
Interest	(2,786)	13	(2,773)	(620)
Total EBT Excluding Special Items	**(17,532)**	**(1,807)**	**(19,339)**	**(4,199)**

* Adjusted to include Jun – Dec 2009 consolidation of GME, reclassification of equity income and minority interest to EBIT and inclusion of FIO EBT

** GMAC excluded from 5/31/2009 Viability Plan

Viability Plan Filed in Support of 363 Sale – Managerial OCF
Adjusted to Include Full Year Consolidation of GME & Other Items

$ Billions	5/31/2009 Viability Plan CY 2009	Adjustments	Adjusted Viability Plan CY 2009	Memo: Adjusted Viability Plan 3Q 2009
Total EBT Excluding Special Items	**(17.5)**	**(1.8)**	**(19.3)**	**(4.2)**
Depreciation & Amortization	7.7	1.6	9.3	2.3
Capital Expenditures	(5.0)	(1.0)	(6.0)	(1.4)
Change in Receivables, Payables & Inventory	1.0	0.9	1.9	3.8
Pension & OPEB Expense, (Net of Payments)	(5.8)	-	(5.8)	(4.2)
Accrued Expenses & Other	(6.2)	(0.9)	(7.1)	(0.5)
Managerial Operating Cash Flow	**(25.8)**	**(1.2)**	**(27.0)**	**(4.2)**
Asset Sales	0.1	-	0.1	-
Delphi Impact	(3.7)	-	(3.7)	(3.0)
Cash Restructuring Costs	(4.2)	(1.2)	(5.4)	(1.5)
Managerial Operating Cash Flow After Special Items	**(33.5)**	**(2.4)**	**(36.0)**	**(8.7)**
GMAC Asset Carve-out Cash Flows	1.0	-	1.0	0.3
GMAC Distributions / GMAC Flows	(2.5)	-	(2.5)	0.3
Managerial Operating Cash Flow After GMAC Related Flows	**(35.0)**	**(2.4)**	**(37.5)**	**(8.1)**
VEBA Withdrawals (Salaried and Hourly)	0.0	-	0.0	-
UAW/CAW IT VEBA Contribuitons	(1.0)	0.1	(0.9)	(0.9)
Credit Facillity Draws / (Repayments)	(5.4)	-	(5.4)	(4.7)
Debt Maturities	(3.3)	-	(3.3)	(2.2)
Debt Financing	0.3	-	0.3	-
US Government Funding	45.5	-	45.5	19.7
Canadian Government Funding	9.5	-	9.5	5.9
Non-US/Canadian Government Funding	-	3.3	3.3	0.8
Gov't Loan for GMAC Rights Offering	0.9	-	0.9	-
Other Non-Operating Cash Flows	(10.1)	1.3	(8.8)	(2.7)
Net Cash Flow	**1.3**	**2.3**	**3.6**	**7.8**