

# FORWARD LOOKING STATEMENTS

In this presentation and in related comments by our management, our use of the words “expect,” “anticipate,” “possible,” “potential,” “target,” “believe,” “commit,” “intend,” “continue,” “may,” “would,” “could,” “should,” “project,” “projected,” “positioned” or similar expressions is intended to identify forward-looking statements that represent our current judgment about possible future events. We believe these judgments are reasonable, but these statements are not guarantees of any events or financial results, and our actual results may differ materially due to a variety of important factors. Among other items, such factors might include: our ability to realize production efficiencies and to achieve reductions in costs as a result of our restructuring initiatives and labor modifications; our ability to maintain quality control over our vehicles and avoid material vehicle recalls; our ability to maintain adequate liquidity and financing sources and an appropriate level of debt, including as required to fund our planning significant investment in new technology; our ability to realize successful vehicle applications of new technology; and our ability to comply with the continuing requirements related to U.S. and other government support.

GM's most recent annual report on Form 10-K and quarterly report on Form 10-Q provides information about these and other factors, which we may revise or supplement in future reports to the SEC.

2010

# GLOBAL BUSINESS CONFERENCE





# TOM STEPHENS

Vice Chairman, Global Product Operations





# STEVE GIRSKY

Vice Chairman, Corporate Strategy & Business Development



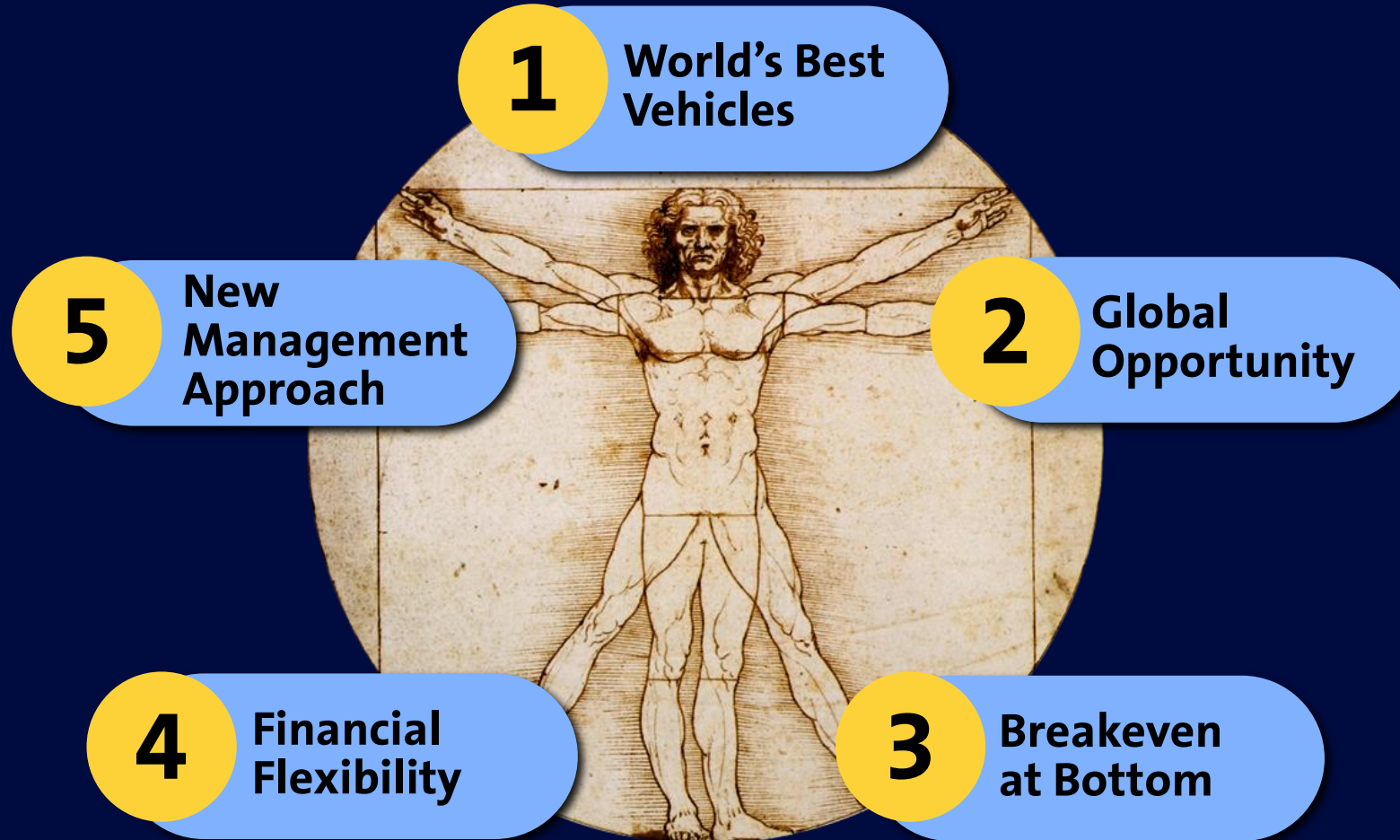


# CHRIS LIDDELL

Vice Chairman & CFO



# THE NEW GENERAL MOTORS



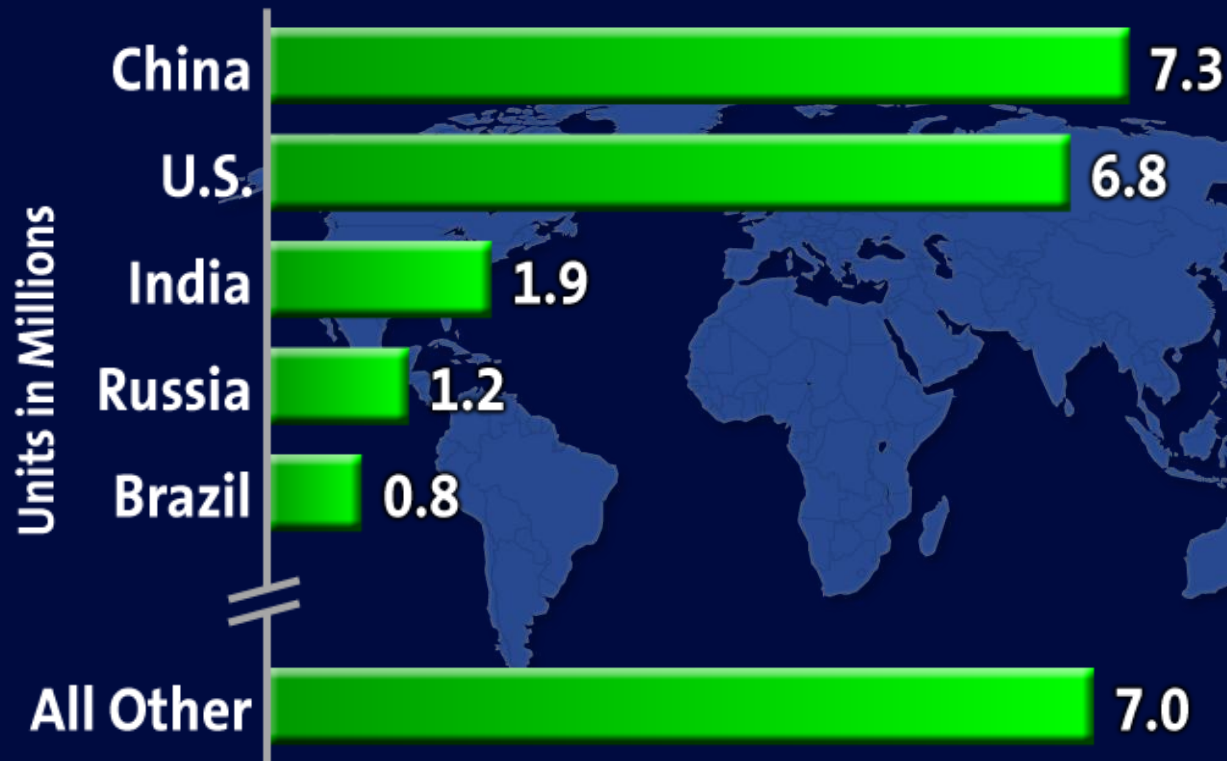
# WORLD'S BEST VEHICLES



Source: Incentive information based on J.D. Power and Associates Power Information Network Data (Syndicated Report)

# GLOBAL OPPORTUNITY

## Top 5 Projected Growth Markets 2009-2014E



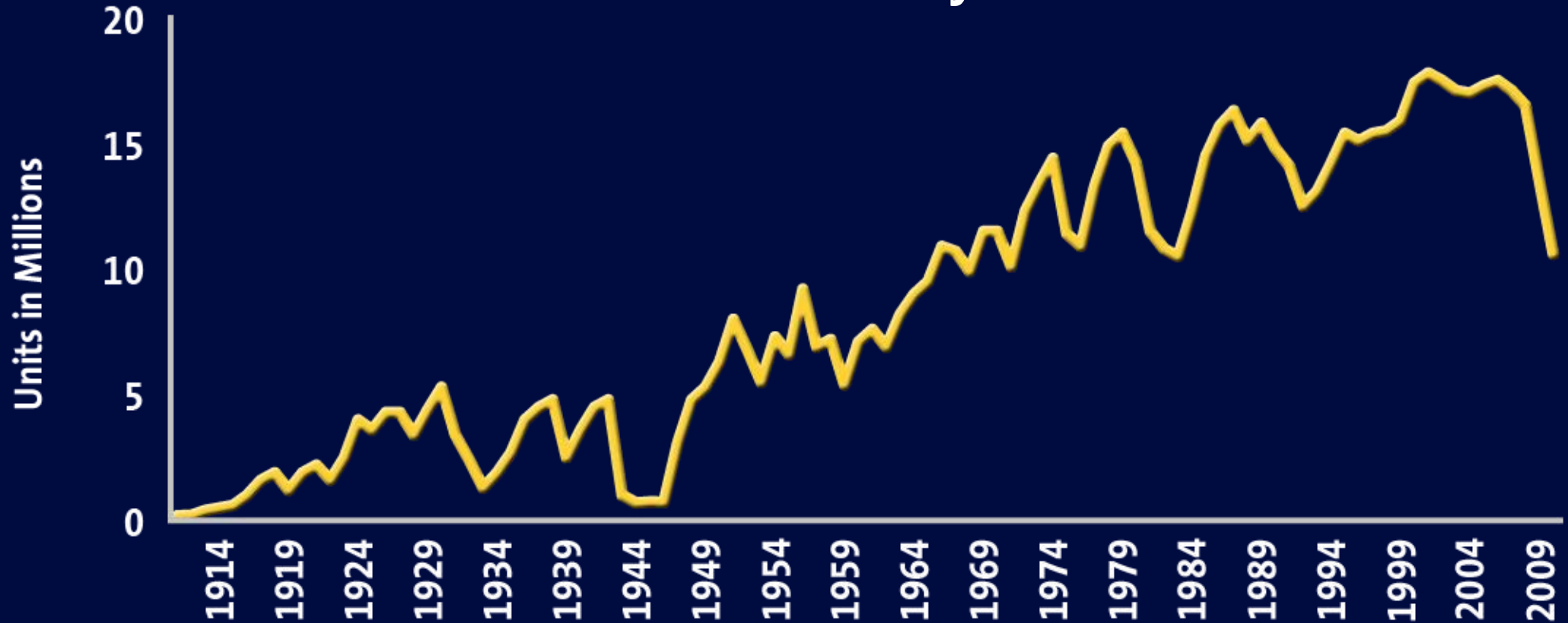
## 2009 GM Market Share

China	13%
U.S.	20%
India	3%
Russia	10%
Brazil	19%
All Other	8%

**GM  
Growth Opportunity  
2.6 Million  
Units**

# BREAKEVEN AT BOTTOM OF CYCLE

## U.S. Industry

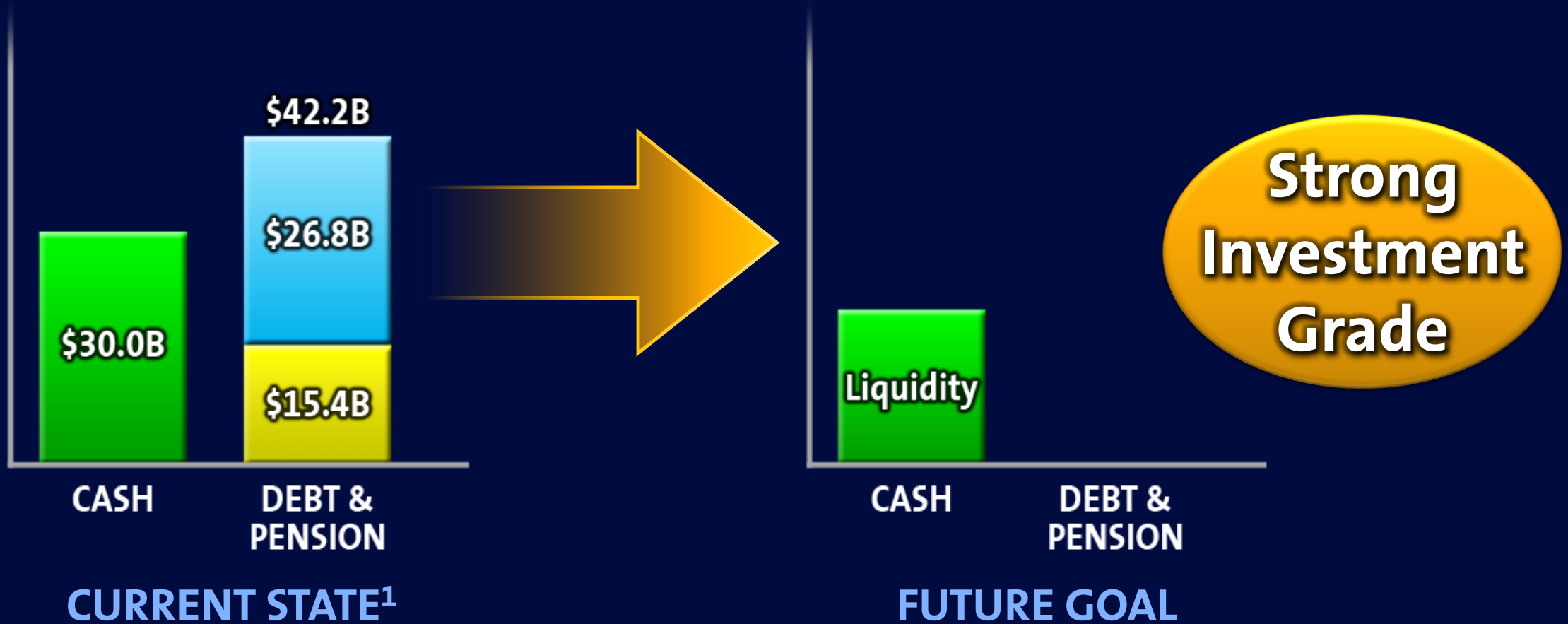


# BREAKEVEN AT BOTTOM OF CYCLE

## U.S. Total Auto Sales Peak – Trough Swings



# FINANCIAL FLEXIBILITY



<sup>1</sup> Current state reflects GM cash, debt (incl. preferred equity), and pension balances as of 3/31/10 pro forma for pay-down of UST and EDC debt

# NEW MANAGEMENT APPROACH



*Speed + Simplicity + Accountability*

2010

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